

Iowahawk Handicaps the City That Gets the New Amazon HQ

[Updated February 1 to rremove the reference to Miami, Ohio which does not exist.]

You've heard that **Amazon is choosing a city for their second headquarters**. The retail behemoth [released its "short list" of the 20 cities January 18](#).

With tongue planted firmly in cheek, well-known tweeter **Iowahawk (@iowahawkblog aka Austin's David Burge)** [has enumerated the pros and cons of each location](#). He swagged the odds for each city.

Atlanta and Austin top his list with 4-1 odds on each. (Hello? Austin? Hometown bias?) That translates to a 20 percent probability. For you non-gamblers, there's a note at the end of this article explaining the relationship between odds and probability. Way down at the bottom are Miami (100-1), Newark, NJ (200-1), and Montgomery County, MD (250-1). Later I'll show the complete list. But let's get to the fun stuff first.

Three of the 20 finalists are located right next to each other. Do you think maybe Jeff Bezos wants another reason to visit the DC area? Remember, he already owns the Washington Post. **The Washington, DC area is the sum of the probabilities for Washington, D.C., Northern Virginia, and Montgomery County, MD.** (From this point forward, Mr. Burge will be "Dave" and Mr. Bezos will be "Jeff.")

Many, including me, believe that Jeff has already made his decision. The true objective of having 20 finalist cities is to **encourage competition among them for the HQ**. This competition includes various tax breaks, tax incentives, and outright payments from the city's coffers. One important point: Jeff owns houses in both New York and Washington.



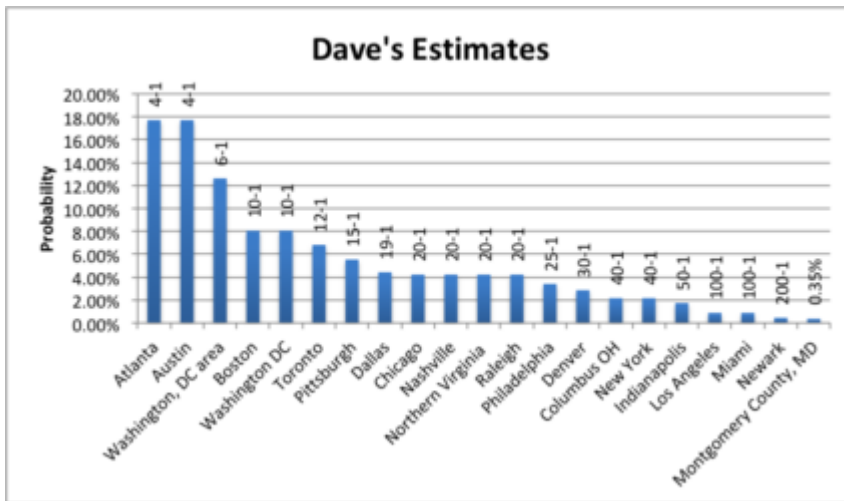
Washington DC area map (click for larger image)

The probability of the Washington, DC area winning is the sum of the probabilities for Washington, DC; Montgomery County, MD; and Northern Virginia. At the very end of this article I'll explain the relationship between odds and probability.

Dave's analysis focuses on quality of life for employees. I'll add comments on three other considerations:

1. Jeff's personal life goals,
2. Strategies for the long-run growth of Amazon, and
3. Jeff may believe that transplanting a large number of Amazon employees to a state could flip the state from red to blue (Republican to Democrat). This is an intriguing possibility that I'll discuss when it seems relevant.

That means we have **21 finalists**. Here's a graph of the results. Probabilities are on the vertical axis and the odds are above each bar.



(click for larger image)

The Pros and Cons

The real fun is **Dave's snarky comments on the pros and cons of each city**. Later I'll show you the complete table. Here I'll look at each city starting with the highest and continuing to the lowest probabilities. Here's what he said. My perceptive rejoinders follow. From this point forward, Mr. Burge will be "Dave" and Mr. Bezos will be "Jeff."

1. Atlanta

Atlanta	Pros: access to megachurches, pro & college sports, unlimited willingness to whore itself out	Cons: lack of building space due to 50 new taxpayer sports stadiums	Odds: 4-1	20.00%
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In 1996 Atlanta hosted the summer Olympics. During the opening ceremony, a bunch of doves were released. The day before one wag noted that this was a bad idea. **"You just know there will be a dozen or so rednecks with shotguns outside the stadium."** Georgia is pretty much prime second amendment territory. I suspect the sheer number of rednecks will be a negative for Jeff. Georgia is a solid red state. It's unlikely that putting Amazon in Atlanta will flip the state to blue.

2. Austin

Austin	Pros: access to beards, Barvarian-Korean taco trucks, insipid singer-songwriters	Cons: Elderly Maoist city council will vote to nationalize Amazon for the proletariat	Odds: 4-1	20.00%
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Austin is ranked too high. This is the city that banned Uber and Lyft. The capital of the state is also a small oasis of progressiveness in an expansive “desert” hotbed of conservatism. Surprisingly, Dave failed to note **the presence of the University of Texas, a college made great by virtue of spending the money of polluters on progressive goals. Among their illustrious faculty is Bob Metcalfe, the inventor of Ethernet.** If anything, the presence of U of T should give Austin a boost in the rankings. And, as noted earlier, it’s unlikely Texas will flip from red to blue unless Jeff moves several hundred thousand workers to his new HQ.



U of Texas Longhorn Logo

3. Boston

Boston	Pros: major universities, Bellichek, the beautiful mellifluous Boston accent	Cons: major university grads can neither drive or lift more than 40 pounds	Odds: 10-1	9.09%
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(click for larger image)

Boston is ranked way too high. Hellacious traffic jams combined with killer winters will create high employee turnover. I suspect Dave has never visited the illustrious town. Driving is impossible. Seriously. Boston streets were laid out following the original cow paths to the Boston Common. And the drivers are, well, nuts. If you visit that fair city, take taxis. This is one town where I would stay away from Uber and Lyft. You want a pro behind the wheel. And as for the weather, Boston is located directly along the

freeze line. That means during the winter it warms up during the day and melts the snow. At night, the temperature drops and that water freezes. The street layout and drivers are bad enough. Add slick roads and, well, you really can't imagine what it's like. And summers can be bummers, too. **One summer when I lived there it rained every single weekend. It started raining on Friday and stopped on Monday.** I swear I am not making this up. (\$1 to Dave Barry.) Finally, Massachusetts is a solid blue state (notwithstanding its occasional flirtation with a Republican governor or senator). There's no point in making an already blue state even deeper blue.



Boston College logo

Not many people know that **Boston College was the first university in Boston.** Remember, MIT and Harvard are both in Cambridge. But there are a plethora of universities in the area. **MIT is, of course, excellent. Harvard is OK.**

4. Washington, D.C.

Washington DC	Pros: vast hordes of slimy corrupt weasels willing to use the power of the state to crush any obstacles to Amazon's corporate mission	Cons: for a \$500 campaign donation	Odds: 10-1	9.09%
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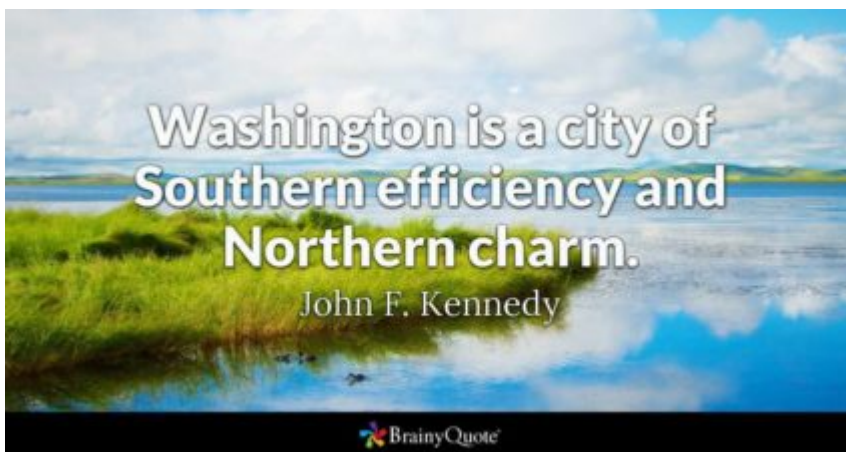
(click for larger image)

As noted earlier, Jeff's personal preferences may well come into play here. **But for purely business reasons, Washington DC is ranked way too high in fourth place.** To which I say, "Really??" Traffic as bad as anywhere in the country combined with a mass transit system that rivals New York City for

unreliability should put our nation's capital further down the list. Also there are terrible public schools and a local government that shuts down when a single snowflake falls. I promise that \$500 will not buy you the time of day from any member of Congress.

And there is no point to trying to flip Washington DC from red to blue. The District of Columbia has exactly zero electoral college votes.

Finally, I need to remind Dave of [this quote from John F. Kennedy](#).



(click for larger image)

5. Toronto

Toronto	Pros: Tim Horton's, poutine, 10% longer football fields, constant entertainment from Prime Minister Zoolander	Cons: lack of professional hockey team	Odds: 12-1	7.69%
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Toronto seems ranked just about right. For one thing, I shouldn't have to remind Dave that **size doesn't matter**. And he's wrong about hockey. [The Toronto Maple Leafs](#) are currently in third place in the NHL's Atlantic Division.



But, of course, the characterization of Canada's Prime Minister is apt. **I believe Lizzy (@Lizzie363) was the first to name Mr. Trudeau "Zoolander"**. One overlooked positive is for **those who vowed to emigrate to Canada if Mr. Trump was elected president. If Toronto is selected they can fulfill their promise and work for a large U.S. company. It's a win-win!** But Toronto, like every other city and province in Canada, has no votes in U.S. elections. That counts against them using the "flip the state from red to blue" criterion.

6. Pittsburgh

Pittsburgh	Pros: access to Carnegie-Mellon's secret invincible Self-Aware Flying Deathbot laboratory	Cons: Amazon engineers begin moonlighting as flash dancers	Odds: 15-1	6.25%
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Pittsburgh is ranked a bit too low. The few times I've visited I've found it to be a pretty nice town. And Carnegie-Mellon is a first class university.

In many respects, **Pittsburgh is what Portland (OR) was 30 years ago.** Real estate prices are low. The downtown is gradually being taken over by hipsters. And Pennsylvania is always in play politically. The drawback is the state's large population, 12.8 million. Adding 20,000 Amazon workers won't make much difference.

But the state sure is friendly. [Here's the home page..](#)



(click for larger image)

Yes, that's a link to a chunk of the website extolling the virtues of Pennsylvania to Amazon.

An additional plus is proximity to Cleveland (133 miles by car). The Cleveland Clinic is a world-class medical facility. Amazon employees will need that after numerous falls on the icy streets have destroyed their knees.

7. Dallas

Dallas	Pros: central location, palatial high school football stadiums, most Chili's and Applebee's per capita in the world	Cons: local oil family dynasties full of conniving murderers	Odds: 19-1	5.00%
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(click for larger image)

Dallas is ranked about right. Pluses include actual Texas conservatism, business-friendly regulation, and the terrific Texas business climate. On the downside, winters can be hellacious. On my visits I've been impressed by the way the downtown buildings funnel the ice-cold winds. Plus I thought Dave would know that the eponymous TV series was fiction. And don't get me started on the nightmare called "Dallas – Ft. Worth International Airport." I'm still trying to figure out which circle of hell it belongs in.

Another plus is proximity to many athletic teams ranging from high school through the professional ranks. Dallas ranks right up there with Toronto: both have professional hockey teams.



Dallas Stars logo (click for larger image)

Jeff ain't gonna turn Texas blue unless Amazon expands very, very rapidly.

8. Chicago

Chicago	Pros: beautiful mid September to late mid September weather, deathbed-level desperation	Cons: Building costs 5x national average due to bribery and kevlar	Odds: 20-1	4.76%
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(click for larger image)

Illinois? Are you kidding me? Ranked way too high at number 8, Chicago does not belong in the top 15. High taxes, a state government that regularly sees governors sentenced to prison, a shrinking population, and way too much influence from Chicago in Springfield. Now let me tell you about the murder rate. In fairness to Dave, he used to live here, so part of the relatively high ranking is probably caused by sentiment. Also, he still owns his former residence in Chicago. Is this just a ploy to boost its value?

Despite having a Republican governor, both Chicago and Illinois are dominated by a Democratic political machine. Like Massachusetts, Jeff shouldn't try to make a blue state even deeper blue.

You may remember former governor Rod Blagojevich.



(click for larger image)

His Wikipedia page lists this as his current address:

Residence Federal Correctional
Institution, Englewood,
Jefferson County, Colorado

(click for larger image)

That's right. **He's the guy who tried to auction former President Obama's senate seat.** He's currently serving a 14-year sentence.

9. Nashville

Nashville	Pros: bargain basement Austin	Cons: lured by the bright lights of Music City, Amazon tragically dies face down in the back seat of a Cadillac, clutching a gun and bottle of whiskey in a rhinestone suit	Odds: 20-1	4.76%
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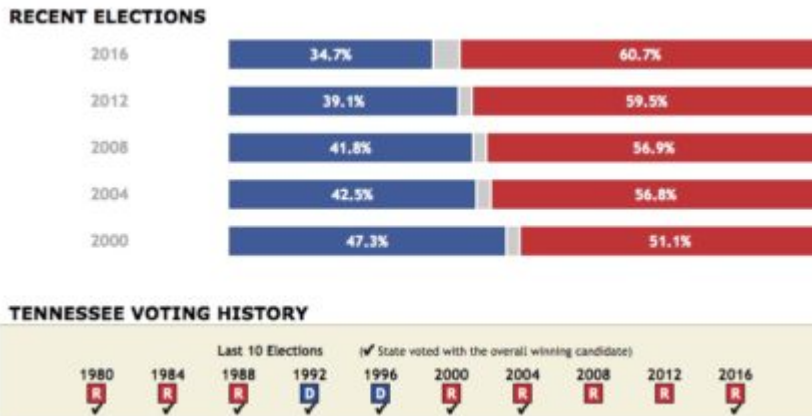
(click for larger image)

Nashville is the sleeper of this bunch. It should be in the top three. Start with a bonus: **the city is a mere 212 miles from Memphis, making weekend visits to Graceland easy.** Memphis was the original hub airport for FedEx. According to the official history, that city was chosen for its central location and having an airport with very few weather delays.

I once worked with a guy who travelled a lot. He lived in Los Angeles when we worked together. A few years later he moved to

Nashville. A big plus is a first-rate international airport. Those musicians need to be able to get to and from [the Grand Ole Opry](#).

Tennessee's population is 6.7 million. The state is red and getting redder. There's little chance of Jeff reversing this trend. [Here's some data from 270towin.com](#)



(click for larger image)

I've been to Nashville twice and was impressed with how easy it is to get around and the high quality of its hotels and restaurants. Plus there's plenty of convention space. And Tennessee has a low cost of living, business-friendly government, and some nice schools (Vanderbilt, for example, is located in Nashville). I would take Dave's 20-1 odds and bet on Nashville.

10. Northern Virginia

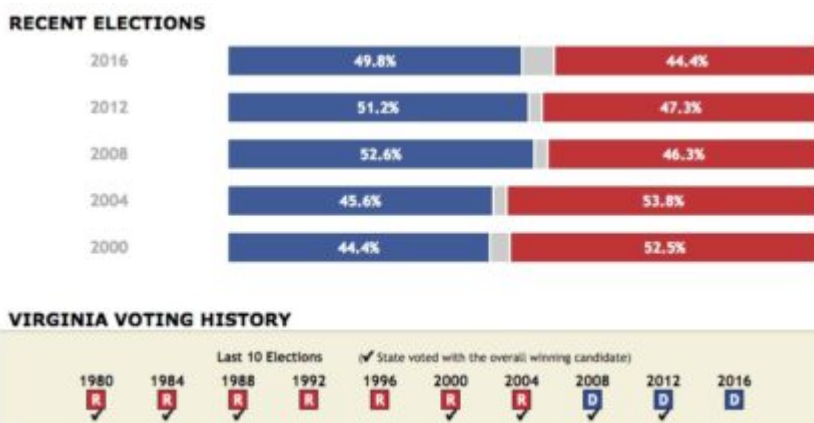
Northern Virginia	Pros: friendly neighborhoods of CIA spooks always willing to lend you cyanide or strangling wire	Cons: no market for Alexa as all homes are already bugged	Odds: 20-1	4.76%
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One criticism of Dave's odds is that **Washington, DC, Northern Virginia, and Montgomery County, MD are basically the same place**. Therefore they should have similar odds. That is, at best, misleading. There is more to location selection than

pure geography. But it still disturbs me that three of the 20 sites are Washington, DC and its suburbs. Jeff Bezos will not be happy with the taxes and regulations in any of those places. But here we are. Does Amazon really need a supply of cyanide and/or strangling wire? Offsetting that issue is [Virginia's numerous excellent wineries](#).

On the other hand, Virginia is a swing state that has been trending slightly blue. This has been largely caused by federal government workers living across the Potomac River in Alexandria and other suburbs. Another 20,000 Amazon workers might hasten the trend to blue. [Again, from 270twin.com](#)



(click for larger image)

11. Raleigh

Raleigh	Pros: Cheap smokes, moonshine, nearby universities with topnotch douchebag basketball programs	Cons: Folksy local sheriff won't fire nervous trigger-happy deputy	Odds: 20-1	4.76%
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Raleigh is just out of the top ten. That seems about right to me. The Raleigh-Durham area is home to Duke University and the University of North Carolina. College basketball and car racing are huge here. Raleigh is 156 miles from Charlotte, home of the Charlotte Motor Speedway and the NASCAR Hall of Fame. Perhaps Jeff is thinking about buying an NBA team and would use a Raleigh-based headquarters to scout college

talent. Another plus is very affordable real estate and [access to North Carolina wineries, all 131 of them.](#)

But it's still located in North Carolina. The thin veneer of civilization is especially tenuous once you get out in the country. And, with a population of 10.7 million, the state has remained solidly red in presidential elections since 1980 with one exception. In 2008 the voters chose former President Obama.

12. Philadelphia

Philadelphia	Pros: birthplace of American government, American Bandstand, city of brotherly love	Cons: constant contusions from battery-faced snowballs thrown by angry drunks	Odds: 25-1	3.85%
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The real mystery here is why Philadelphia is even on this list. The 12th place ranking is way too high. Philadelphia government is about as corrupt as it gets, at least in the U.S. **Pennsylvania politicians are second only to Illinois in ending up in jail.** In 2016 former state Attorney General Kathleen Kane was sentenced to 10 to 23 months in prison for operating a political payback scheme. [From the Wall Street Journal](#)

Ms. Kane, 50 years old, [was convicted](#) in Montgomery County Court outside Philadelphia in August on nine counts, including perjury and obstruction of justice, for leaking grand jury documents to a local newspaper in a bid to embarrass a political foe and for lying about it under oath.



Kathleen Kane (click for larger image)

Unless Jeff plans to go the bribery and corruption route for his new HQ, he should probably avoid this place. Although it is affordable in much the same way that Detroit is affordable.

There is, once again, little hope of turning the state blue and no need to turn Philadelphia any more blue. See the earlier discussion of Pittsburgh for details. I'll just remind you that [fully 59 Philadelphia precincts did not cast one single vote for Mitt Romney in the 2012 presidential race.](#)

13. Denver

Denver	Pros: microbrews, weed, snow sports	Cons: drunk/high employees keep smashing into trees	Odds: 30-1	3.23%
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This is the correct ranking for Denver. I doubt very much that access to beer and weed are in Amazon's plus column. And I have to remind Dave that Denver is the second-highest state capitol in the U.S. (Win bar bets with this one: highest is Santa Fe, NM.) The absence of sea-level oxygen content will mean more frequent rest breaks for employees. But housing is affordable and there is fine skiing. Also the Eisenhower Tunnel on I-70 is worth a trip unless you're even slightly claustrophobic.

When it comes to voting, Colorado has been trending blue since 2008. With only nine electoral votes, there would be little point trying to turn the state completely blue.

14. Columbus OH

Columbus OH	Pros: The Excitement City of central Ohio; chance to meet Big Nut and dot the "I" at the Horseshoe	Cons: Will have to change name to Aazon	Odds: 40-1	2.44%
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I have no idea whether Columbus is ranked correctly or not. But it says something that Dave felt the need to include the name of the state here. In all honesty, I had no idea what his comments mean. But some research revealed the “pros” are all related to The Ohio State University football fandom. According to the Modern Wellness Guide website, [Big Nut is a Buckeyes superfan](#).

Jon Peters [Mr. Big Nut] gained national fame when he painted his face scarlet and gray at the 2003 Tostitos Fiesta Bowl, when the Ohio State University Buckeyes defeated the University of Miami Hurricanes. But Peters, who OSU fans know best as “Mr. Big Nut,” decided to turn his celebrity into something more.

Ever since Mr. Big Nut came to be, Peters, 53, and his wife Terese, 49, have passed out more than 1,000 necklaces every season with scarlet, gray and silver beads. Each necklace has bead blocks reading “OSU Nut” or “Big Nut,” and is handmade with the tens and thousands of buckeyes that the Peters gather with their grandsons every year. People have tried to buy the jewelry, but the Peters refuse payment.

Here’s the man himself all decked out.



Mr. Big Nut (click for larger image)

[The Horseshoe is the nickname for Ohio Stadium.](#) So what's the "i"? At halftime the Ohio State marching band spells out "Ohio" in script. When the word is finished, a sousaphone player prances over to a spot above the "i," performs a few maneuvers, and bows to the crowd. Hence "dot the i at the Horseshoe."

[.Avoiding the "m" is a tribute to Governor John Kasich's Buckeye fandom.](#) Here's the story:

COLUMBUS, Ohio (AP) – Gov. John Kasich wants Ohioans to avoid using the dreaded letter "M" on Saturday when No. 3 Ohio State faces archrival Michigan.

Kasich declared the game day as "Scarlet Letter Saturday" in honor of Ohio State's rivalry game with the Wolverines. Ohio fans have often found other schools to refer to Michigan, calling the school "That Team Up North" among other epithets and singing songs about their utter disregard for the state.

Lately, Buckeyes fans on Twitter have taken to dropping the letter M from their tweets, even from their own names.

Sigh. **The Big-10-12 14 is a strange place. It once had ten teams. Today there are 14.** But the conference has not changed

its name. Reason enough to avoid Columbus and other places where they can't count.

Nonetheless Columbus has affordable housing, as well as combining the virtues of being the state capital and the home to a pretty good college football team. But there's no way 20,000 Amazon employees are going to change the voting statewide or in Columbus.

15. New York

New York	Pros: Spider-Man the Musical, go-getting Stalinist mayor willing to kill any groundhogs or illegal cigarette vendors in Amazon's way	Cons: lack of affordable heating grates	Odds: 40-1	2.44%
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Even in 15th place, New York is rated too high. Dave and Jeff must be pulling our collective legs. New York City is expensive, crowded, and has a public transportation system that is possibly the worst in the country. The failure of public transportation has encouraged the rise of Uber and Lyft. That, of course, has increased street congestion. Both the state and the city have business-hostile governments. **Mayor Bill de Blasio murdered a groundhog.** [The New York Post was all over the story.](#)

Mayor Bill de Blasio has groundhog blood on his hands!

A week after Hizzoner dropped Staten Island Chuck in front of a crowd of spectators on Feb. 2, the winter-weather prognosticator died of internal injuries – and then the coverup began, The Post has learned.

Staten Island Zoo officials went to great lengths to hide the death from the public – and keep secret the fact that “Chuck” was actually “Charlotte,” a female impostor, sources said Wednesday.



Mayor Bill de Blasio Fumbles Charlotte (click for larger image)

However, Mayor de Blasio did not kill Eric Garner (the illegal cigarette vendor presumably referenced by Dave).

16. Indianapolis

Indianapolis	Pros: chance to watch high school basketball and cars go round and round	Cons: Overshadowed by Indiana's glamour city, Fort Wayne	Odds: 50-1	1.96%
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Indianapolis is 51 miles northeast of Bloomington, home of Indiana University. If you don't get the reference to high school basketball, go watch "Hoosiers." And, of course, Memorial Day weekend the city is mobbed with people heading to the Indianapolis 500. And I personally resent the slur against Ft. Wayne. I lived there for a few years when I was a kid. Indianapolis is centrally located, livable, and has a reasonable cost of living. It should be ranked higher, at least with Columbus.



Indianapolis 500, 2017 Edition (click for larger image)

17. Los Angeles

Los Angeles	Pros: weather, chic Hollywood celebrity rapists, vibrant hordes of roving schizophrenic garbage pickers	Cons: eventual apocalyptic destruction by wrathful biblical god	Odds 100-1	0.99%
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I'm a little surprised that Dave ranked L.A. this low. He's a fairly frequent visitor to the City of Angels. So he knows about (but didn't mention) the **exorbitant cost of housing, high state taxes, massive state and local regulations, impossible traffic, and a city government that taxes everything it can think of.** But he's ranked it number 17, probably about right.

18. Miami

Miami	Pros: U of Miami's prestigious School of Tanning, exciting nightlife with lummoxes from New Jersey in rental Lambos	Cons: 87% of Floridians die from humorous causes	Odds 100-1	0.99%
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(click for larger image)

Miami, Florida, is a wannabe Los Angeles but with bugs, bugs, bugs. Really big bugs.

[The University of Miami Hurricanes athletic mascot is Sebastian the Ibis.](#)



(click for larger image)

[This guy is right up there with the Stanford Tree in the competition for strangest mascot.](#) It's worth mentioning that the team's nickname is "The Hurricanes." Nothing like a constant reminder that natural disaster is just around the corner and a frequent visitor.

And Florida's inhabitants are about the weirdest anywhere in the U.S. Go check @_FloridaMan and @_FloridaWoman. Both accounts have not been active recently. But here's one example:



(click for larger image)

If not for Newark, Miami would rank dead last.

19. Newark NJ

Newark	Pros: tax package includes 3 free murders per employee clause; Chris Christie now available for motivational speeches	Cons: for God's sake I only have 280 characters here	Odds: 200-1	0.50%
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Fun fact: there is a Newark, California.

There is no way Newark can be on Jeff's real short list. About the only positive thing is an international airport. But that's it. The city's ranking is spot on.

20. Montgomery County MD

Montgomery County, MD	Pros: chance to share cul-de-sac with Assistant Undersecretary for Mohair Price Supports	Cons: If DC is Hollywood For Ugly People, this is Encino For Ugly People	Odds: 250-1	0.40%
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I'm not sure why Dave ranks this lower than Newark. **Just another one of the three Washington, DC locations.** And it is also heavily populated by DC bureaucrats. Montgomery County should be ranked much higher, at least closer to Northern Virginia and Washington, DC.

Odds, Probabilities, and Technical Notes

Here's Dave's complete list ranked by probability.

City/Region	Odds	Probability	City/Region	Odds	Probability
Atlanta	Odds: 4-1	20.00%	Raleigh	Odds: 20-1	4.76%
Austin	Odds: 4-1	20.00%	Philadelphia	Odds: 25-1	3.85%
Washington, DC area	Odds: 6-1	14.29%	Denver	Odds: 30-1	3.23%
Boston	Odds: 10-1	9.09%	Columbus OH	Odds: 40-1	2.44%
Washington DC	Odds: 10-1	9.09%	New York	Odds: 40-1	2.44%
Toronto	Odds: 12-1	7.69%	Indianapolis	Odds: 50-1	1.96%
Pittsburgh	Odds: 15-1	6.25%	Los Angeles	Odds 100-1	0.99%
Dallas	Odds: 19-1	5.00%	Miami	Odds 100-1	0.99%
Chicago	Odds: 20-1	4.76%	Newark	Odds: 200-1	0.50%
Nashville	Odds: 20-1	4.76%	Montgomery County, MD	Odds: 250-1	0.40%
Northern Virginia	Odds: 20-1	4.76%			

Dave's picks (click for larger image)

Readers who also have too much time on their hands will notice that the probabilities add up to 112.96 percent. The sum should be 100 percent since (presumably) one city will actually be selected. I've used a straightforward method to recalculate the probabilities and odds for each city/region. This does not change the ranking.

City/Region	Adjusted Probability	Adjusted Odds	City/Region	Adjusted Probability	Adjusted Odds
Atlanta	17.71%	4.65-1	Raleigh	4.22%	22.72-1
Austin	17.71%	4.65-1	Philadelphia	3.40%	28.37-1
Washington, DC area	12.52%	6.93-1	Denver	2.86%	34.02-1
Boston	8.06%	11.43-1	Columbus OH	2.16%	45.31-1
Washington DC	8.06%	11.43-1	New York	2.16%	45.31-1
Toronto	6.81%	13.68-1	Indianapolis	1.74%	56.91-1
Pittsburgh	5.53%	17.07-1	Los Angeles	0.88%	113.09-1
Dallas	4.43%	21.59-1	Miami	0.88%	113.09-1
Chicago	4.22%	22.72-1	Newark	0.44%	225.05-1
Nashville	4.22%	22.72-1	Montgomery County MD	0.35%	282.53-1
Northern Virginia	4.22%	22.72-1			

Dave's picks with the correct probabilities and odds (click for larger image)

My Guesses

For what they're worth. **I only claim more expertise on this because I suspect I am at least a decade older than Dave and have lived in a few more places.**

City/Region	Odds	Probability	City/Region	Odds	Probability
Atlanta	Odds: 4-1	20.00%	Denver	Odds: 30-1	3.23%
Austin	Odds: 4-1	20.00%	Northern Virginia	Odds: 40-1	2.44%
Nashville	Odds: 4-1	20.00%	Washington DC	Odds: 40-1	2.44%
Raleigh	Odds: 6-1	14.29%	Montgomery County, MD	Odds: 40-1	2.44%
Columbus OH	Odds: 10-1	9.09%	Philadelphia	Odds: 50-1	1.96%
Indianapolis	Odds: 10-1	9.09%	Chicago	Odds: 100-1	0.99%
Toronto	Odds: 12-1	7.69%	New York	Odds: 100-1	0.99%
Pittsburgh	Odds: 15-1	6.25%	Los Angeles	Odds: 100-1	0.99%
Dallas	Odds: 19-1	5.00%	Miami	Odds: 100-1	0.99%
Boston	Odds: 20-1	4.76%	Newark	Odds: 250-1	0.40%

My ranking (click for larger image)

A Statistical Note

Odds are expressed in n_1-n_2 format (e.g., 2-1). That means if you win the bet you receive n_1 . But if you lose you pay n_2 . The total value of the bet is $n_1 + n_2$. The probability of you winning the bet is $1/(n_1 + n_2)$.

There's a simple way to understand this. Consider 1-1 odds (commonly called "even odds"). Intuition should tell you that you have an equal chance of winning or losing. Which means the probability of you winning is 50 percent. Which is exactly $\frac{1}{2}$.

Getting from odds to probability is pretty easy. The reverse direction – probability to odds – is less intuitive, but no more difficult. Let's stick to the easiest case where the odds are always expressed as

$n1 - 1$. Using the previous equation we can see that $n1 = (1/\text{probability}) - 1$. It gets tricky if you let $n2$ be greater than 1 because there are many combinations of $n1$ and $n2$ that add up to $(1/\text{probability})$. By the way, that's why 1 is subtracted in this calculation. We've assumed $n2 = 1$.

DIY Odds and Data

Because I have too much time on my hands, I converted his ratings into an Excel workbook, then converted the odds into probability, then sorted the whole mess. The entire Excel workbook, including instructions and sources, can be downloaded [via a link from this page](#). *Please, please, please read the instructions and follow them carefully.* If you're better at Excel than me and you make any improvements, I'd appreciate it if you'd send me your workbook. Some notes on your changes would be nice, too.